



MG DUSTIN A. SHULTZ “DUSTY”

Director, Strategic Operations
Deputy Chief of Staff, G-3/5/7

Major General Dustin Anne Shultz, “Dusty,” currently serves as the Director, Strategic Operations in the Army G-3/5/7. Previously, she served as the Deputy Chief of Staff, G-3/5/7 at the Office of the Chief of the Army Reserve. Prior to that she served as the Deputy Chief of Staff, G-3/5/7 at the U.S. Army Reserve Command and the Commander of the 1st Mission Support Command at Fort Buchanan, Puerto Rico, where she led the Army Reserve response to Hurricane Maria and Hurricane Irma. The 1st Mission Support Command received the Superior Unit Award during her tenure.

Major General Shultz received her commission in the Military Intelligence Corps from New Mexico Military Institute in 1989. Her first assignment was as a Spanish Counter Intelligence Officer at the 142nd Military Intelligence Battalion in Provo, Utah. Since that time, she has served as the Commander of the 505th Military Intelligence Brigade (Theater), the G3 of the Military Intelligence Readiness Command, and the Commander of the 373rd Military Intelligence Battalion as it deployed in support of Operation Enduring Freedom and Operation New Dawn. During her tenure as Commander of the 373rd, the Battalion was awarded the Meritorious Unit Commendation and the Reserve Officers Association Large Unit of the Year Award. Major General Shultz has also served as a Joint Planner at U.S. Southern Command J9, where she supported Operation Unified Response—Haiti, and as an Intelligence Analyst on Joint Task Force – North where she supported counter drug operations. She has extensive experience providing defense support to civil authorities, responding to natural disasters, and operating in Latin America.

Major General Shultz is a graduate of the National War College, in Washington, D.C., the Western Hemisphere Institute for Security Cooperation (in Spanish), the Defense Strategy Course, and the Canadian Joint Command and Staff Programme. In March 2019, she graduated from the General and Flag Officer Course, CAPSTONE, at the National Defense University.

Her awards include the Distinguished Service Medal, the Legion of Merit (with Oak Leaf Cluster), the Bronze Star, the Defense Meritorious Service Medal, the Meritorious Service Medal (with three Oak Leaf Clusters), the Joint Service Commendation Medal (with two Oak Leaf Clusters), the Army Commendation Medal (with Oak Leaf Cluster), the Joint Service Achievement Medal (with Oak Leaf Cluster), the Army Achievement Medal, and the Douglas MacArthur Leadership Award. Major General Shultz holds a Bachelor of Arts Degree in Political Science with a minor in Spanish from Texas Tech University, a Master of Science in Strategic Intelligence from American Military University, and a Master of Science in National Security Strategy from the National War College. She is a certified bilingual teacher. Major General Shultz and her husband, David, will be married 31 years in November 2021. They have two grown children, Jenna and Jake.

